



Photo credit: Emily Jane Davis

# Prescribed Fire: How Does it Span Boundaries for More Effective Co-Management of Wildfire Risk?


Emily Jane Davis, Heidi Huber-Stearns, Tony Cheng, Darren McAvoy, Mike Caggiano





*Article*

# **We're Not Doing Enough Prescribed Fire in the Western United States to Mitigate Wildfire Risk**


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- Lack of enabling structural conditions in federal agencies
- Social barriers: public perceptions of risks and negative impacts
- Limited social and economic science on the topic

Air quality is not uniformly the barrier...

- Lack of capacity and funding

# Prescribed Fire Policy Barriers and Opportunities

A Diversity of Challenges and Strategies  
Across the West

COURTNEY SCHULTZ, HEIDI HUBER-STEARNs, SARAH MCCAFFREY,  
DOUGLAS QUIRKE, GWEN RICCO, AND CASSANDRA MOSELEY

SUMMER 2018



ECOSYSTEM WORKFORCE PROGRAM WORKING PAPER NUMBER 86

PUBLIC LANDS POLICY GROUP PRACTITIONER PAPER NUMBER 2



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Air quality is not uniformly  
the barrier...

- Lack of capacity and funding
- Limitations to sharing resources across agencies
- Lack of incentives
- Cultural risk aversion

...Reliance on  
“champions” versus  
conditions

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# Research Questions

What spans action arenas and structures the possibilities for co-management of risk in firesheds?

- 1) Develop new knowledge of the relationships between organizational structures, behaviors, and values at risk
- 2) Identify attributes that share or distribute risk in new ways through joint accountability and action





# Research Questions

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What is the role of prescribed fire within these questions?



# Methods

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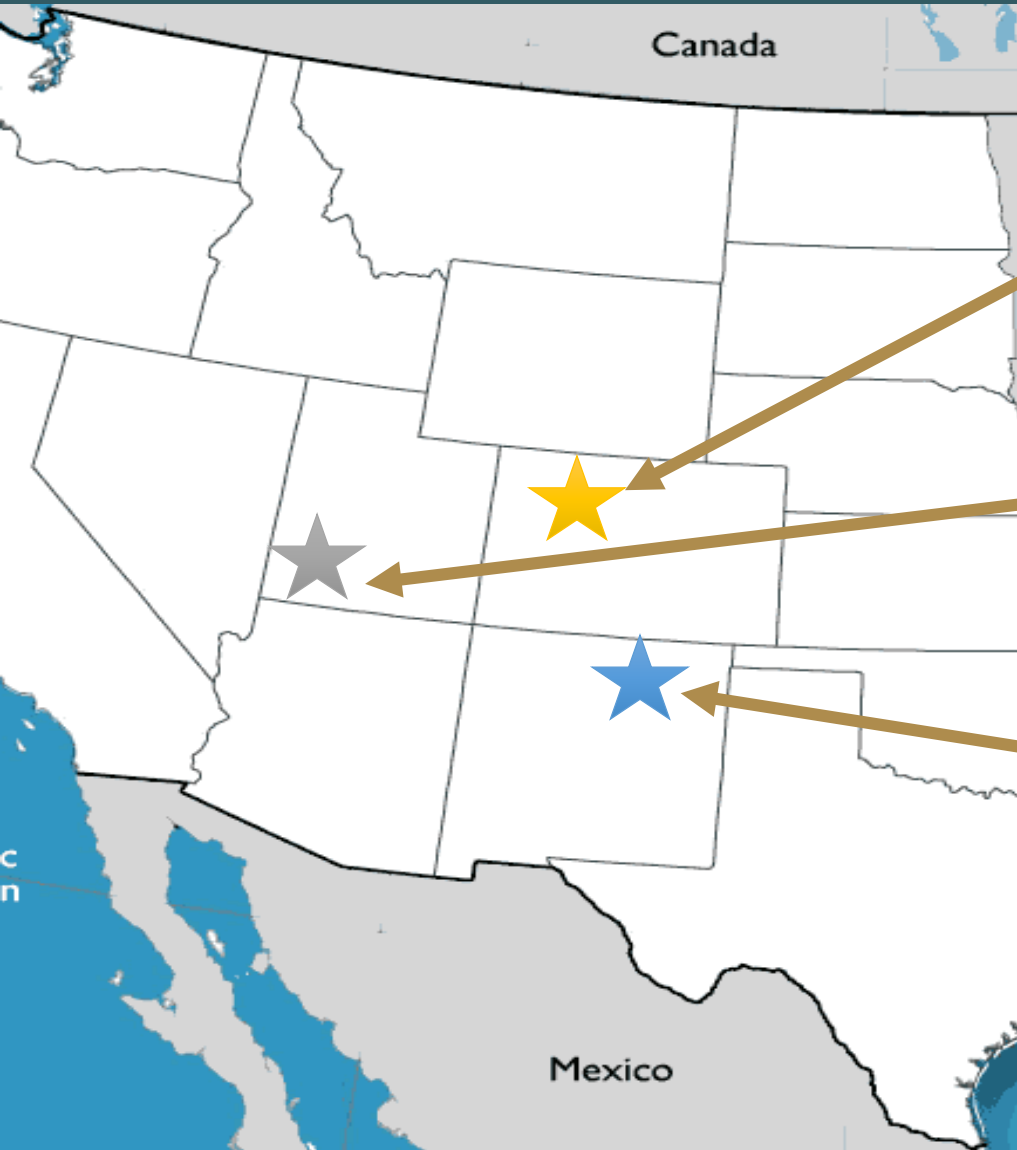


- Case study firesheds
- Document analysis
- Qualitative semi-structured interviews
  - Key informants in federal, state, local agencies and other organizations
  - Involvement in mitigation and suppression



# Case Study Criteria

- Recent histories of:
  - Large fires with multiagency response
  - Collaboration and partnerships
- Variability in:
  - Socio-ecological context
  - Spatial footprint
  - Ownership patterns
  - “On paper” evidence of co-management



# Focal Cases Today

- Northern Colorado Fireshed, northern Colorado  
*March 2019*
- Iron and Garfield Counties, southwestern Utah  
*May 2019*
- Rio Grande Water Fund Landscape, northern New Mexico  
*October 2018*

**Total of 58 interviewees**



# Typology of Boundary Work

Activities	Performing related or collective tasks
Objects	Bridge gaps in org. structures, knowledge, interests; move resources
Concepts	Sustain common communication and goals
Organizations/ people	Facilitate and sustain connections, put in legwork
Settings	Missions, cultures, practices, policies

# Coding

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- Examples of specific prescribed fire events, how those were organized
- Outcomes of prescribed fire
- Relationship of prescribed fire to other fuels reduction activities
- Relationship of prescribed fire to wildfire events
- Relationship of prescribed fire to use of managed fire
- Discussions of what enables or inhibits use of prescribed fire
- Partnerships that have facilitated prescribed fire
- Mechanisms used to organize prescribed fire (contracts, grants, agreements, job codes)
- Risks of prescribed fire
- Prescribed fire workforces and quals (burn bosses, presence/absence of workforce, etc)



# Boundary #1:

Ownership/jurisdictional boundaries

# Burn across boundaries

- Interspersed state and federal landownerships
- Different missions and capacities re: fire
- Allowing prescribed fire to cross boundaries



Photo credit: Emily Jane Davis

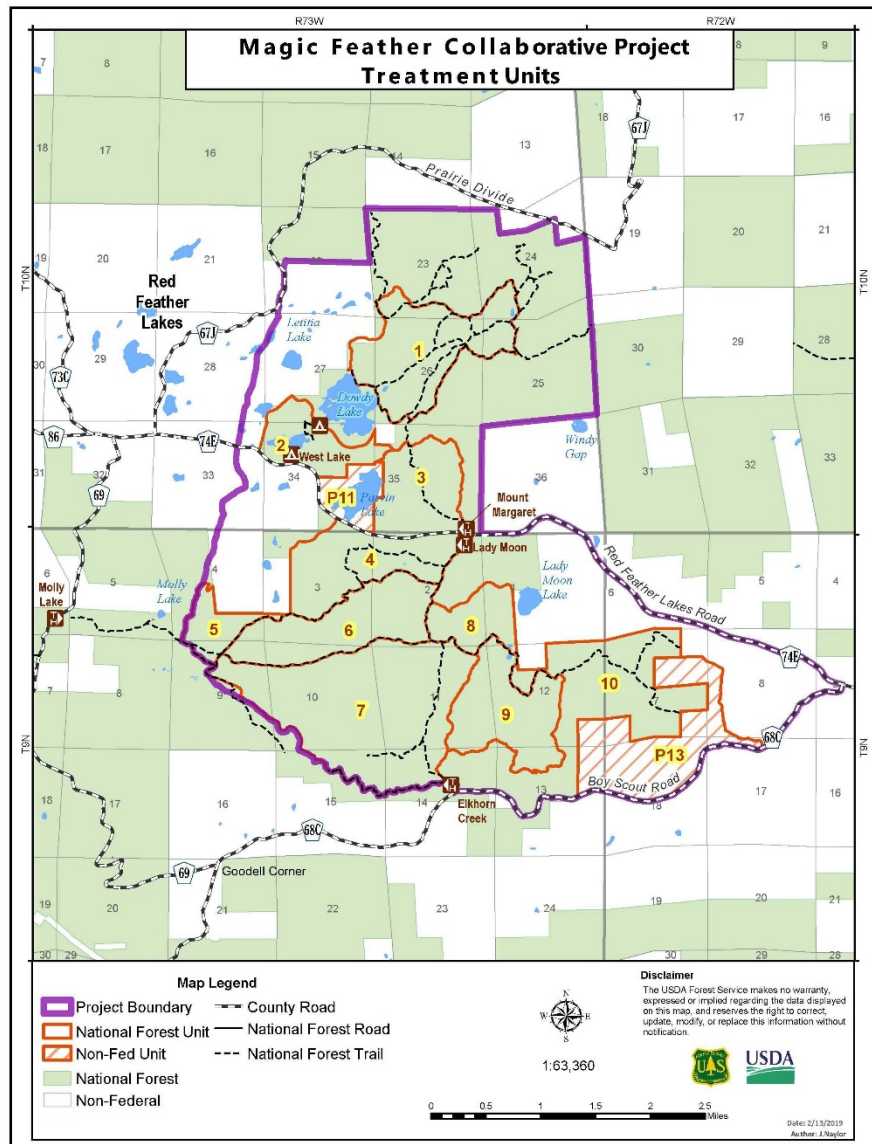




“In a meeting, in conversation with the BLM, we started looking at maps. And, there was one prescribed burn in particular where they were trying to keep off of State Trust land, and it involved a lot of extra work. Finally we said, well, why are we doing this? Why don't we just have fire go across the landscape? It's cheaper, it's a better landscape benefit. I think the light bulbs went off and said, yeah, we're actually making harder on ourselves, to not manage across boundaries. Rather than trying to stay in our own boxes.”

# Cross-boundary burns in Northern Colorado Fireshed

- Planned burn including adjacent private units
- Joint Chiefs/NRCS funding to enable
- Outreach to build support and engagement



“But this was one of the ones that was go out to do what you can to seek support and collaborative efforts on private, individual landowners.

It’s just kind of a prelude of how we want to move forward which is kind of that POD idea. Moving out to reasonable operational perimeters. Prepping those, and then regardless of jurisdiction trying to get everybody on board across all jurisdictions.”



Photo credit: Arapaho-Roosevelt National Forests  
and Pawnee National Grassland



# Boundary #2:

## Organizational boundaries

# Cooperative Burn Team

- Rio Grande Water Fund funding and support
- Forest Stewards Guild and The Nature Conservancy standing up
- Multiple affiliations, multiple jurisdictions

## All Hands All Lands Burn Team Fall 2018

*This fall the All Hands All Lands Burn Team (AHAL) has gone from a concept to a force on the ground that's completed 4379 acres of burning across the Rio Grande watershed.*

**Training for new firefighters**  
 AHAL trained 21 new firefighter from 3 youth crews from Rocky Mountain Youth Corps and Forest Stewards Youth Corps at burns across the Rio Grande Water Fund area.



**Leadership**  
 AHAL not only provided person power to critical burns but also filled crucial leadership positions that enabled burns to happen that wouldn't have, and allowed partner agencies to expand operations.

**Cooperators & Partners**



Percentage of shifts (days) worked by partner type  
**205 shifts worked**

**Outsized Benefits**

AHAL provided leadership and support to Taos Ski Valley to carry out a 5 acre, highly technical pile burn on the steep ski slopes directly above the Ski Village. Firefighters from AHAL worked hard to burn the piles and prevent roll out on to equipment and structures.

Graphs show percentages of these burns out of total AHAL supported burned acres.

AHAL provided a burn boss to enable Santa Clara Pueblo fire staff to follow up their investment in thinning with 150 acres of prescribed fire. This burn is opening the door to collaborative burning on Tribal land through out New Mexico.

**Cooperators & Partners List:**  
 Angel Fire Fire Department  
 BIA Regional Fire Staff  
 Forest Stewards Youth Corps  
 Forest Stewards Guild  
 Philmont Scout Ranch  
 Pottawattamie Conservation District  
 Rocky Mountain Youth Corps  
 Santa Fe Fire Department  
 Santa Clara Pueblo  
 Taos County Fire Department  
 Taos Ski Valley  
 Tesuque Pueblo  
 United States Air Force  
 Volunteers




Image: Forest Stewards Guild



# Cooperative Burn Team

“Why is there not more good fire on the ground? Well, in some cases it’s because we don’t have the right people, personnel, at the right time of year. [You have] Forest Service seasonals who kind of hit their ten 39 hours and so they can’t be Forest Service people anymore, but it’s right at the time when the Forest Service actually needs them to do the prescribed fire. And so if we feel like, well, there is a need for restoration with good fire, we need to have the people there...”

# Sharing Resources on Burns



Photo credit: Emily Jane Davis

- Smaller-scale: engaging local fire departments
- TRES events

# Boundary #3:

Action arena boundaries



# Prescribed fire prepares the (socio-organizational) ground for managed fire



Photo credit: Emily Jane Davis

- Creating collective recognition of role of fire
- Developing familiarity
- Practicing addressing impacts

# Cooperative culture of suppression as foundation

- Interagency dispatch
- Cooperation and communication among operational staff
- Low turnover
- Existing capacity to share resources



Photo credit: Emily Jane Davis



# Challenges

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- Costs and time to plan and implement cooperative burning
- Feasibility of innovative examples occurring more broadly
- Recovery from adverse events
- Limits to co-managing risk?

# Why/How Does Prescribed Fire Span These Boundaries?

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- Involves several types of boundary work:
  - Common concepts and language
  - Engagement in tangible shared activities
  - Use of boundary objects to enact it



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  - Use of boundary objects to enact it
- Creates a space that can have less uncertainty
  - Allows for learning, interaction




# Implications and Considerations

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- We need to continue documenting best practices and enabling conditions in organizational settings





# Implications and Considerations

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- We need to continue documenting best practices and enabling conditions in organizational settings
- We need more prescribed fire in not only our ecosystems, but also our socio-organizational systems





# Thank You

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<http://www.nwfirescience.org/CoManagingRisk>

